

BRIEFING

ICP- Integrated Care Partnership Contract Award - Background



INTRODUCTION AND BACKGROUND

The Integrated Care Partnership (ICP) will bring together under a single governance framework many of Plymouth's Adult Health and Social Care Services and the partnership will continue to collaborate and align services with Devon County Council and Devon Partnership Trust in relation to the provision of mental health and social care in South Hams and West Devon. In this way, University Hospital Plymouth (UHP) and Livewell SouthWest (LWSW) will work in close partnership, with a common vision under a single governance framework. The ICP will be structured with the transfer of some services (community rehabilitation and stroke inpatient beds) from the direct management of LWSW to UHP, with the remainder of the services being provided by LSW under a material sub-contract arrangement with UHP. The key outcome of the ICP is to improve outcomes for the people it serves.

The Provider vision is set out below:

Vision:

We will provide excellent care with compassion wrapped around peoples'

Mission:

We will support people to stay well in the place and the community in which they live, where they can enjoy the best quality of life

Values:

Putting People First

Respecting others

Integrity

Making a Difference

Clearly the award of the ICP Contract creates the landscape for further transformational change across the Western Locality and the initial agreed priority areas for year 1 have been developed in partnership with the Prime Provider and their material sub-contractor.

- Establishing the Service Hub as the single front door for all priority services
- Implement the Enhanced Primary Care (EPC) model, continuing to prioritise the development of the care home service and Multi-disciplinary Teams (MDTs) with Primary Care Networks (PCNs)
- Further developing a system-wide approach and pathway to Frailty and End of Life, through the care home service, MDTs with PCNs, and acute frailty and the integration of health care of the elderly acute and rehab beds.
- Delivery of the Community Mental Health Framework (CMHF) to the agreed delivery plan

- Development of end-to-end pathways for specialist services, prioritising Respiratory, Cardiology and Stroke
- Further develop and embed a system-based Infection Prevention and Control delivery and assurance model

As the Devon Integrated Care System (ICS) develops further considerations have been given during this procurement to the relationships that will need to be in place in order to support the successful delivery of the outcomes detailed within the contract. Whilst contractual mechanisms are in place including “step in” and termination arrangements, all parties are committed to working together to ensure that the improvements are delivered for the resident population. Learning has been taken from the collaborative approach adopted during COVID where individuals worked cross- organisationally on key agreed priorities; this facilitated positive deployment of the skills and capabilities required to deliver change and will continue across the Locality to ensure transformation is supported.

On Contract Award an Executive group between Commissioners and UHP will be established, this arrangement will ensure sufficient oversight and the mitigation of any risks during mobilisation and delivery. In addition the local performance and improvement group will bring together Chief Operating Officers and Commissioners to oversee performance improvements and agree transformation priorities including the deployment of resources when required.

The Complex Adults and Mental Health, Learning Disability and Older People’s Mental Health contracts that are currently provided by Livewell SouthWest (LWSW) make up the majority of services that are in scope for this procurement.

The key objectives and proposed benefits of the procurement are to implement the Commissioners vision for a model of integrated community, mental health, Social Care and primary care services. This vision was set in 2014 following extensive engagement with users of health and support services, who shared that they wanted services to be more joined up.

The procurement has been led by the Devon Clinical Commissioning Group (CCG) and has been subject to a locally led regional NHS England (NHSE) assurance process as well as a NHS Improvement (NHSI) transaction review of the preferred provider. The ICP proposal has been presented to Health and Social Care Scrutiny members (in private due to commercial sensitivities) on two occasions with feedback being taken to shape the development of the service specification

CURRENT POSITION

The due diligence phase has been satisfactorily completed. The CCG will hold the contract for these services with PCC as a signatory to the contract. Further details of the procurement process are set out in the Appendix I which is a copy of a report which was approved by Devon Clinical Commissioning Group Governing Body on 24th May 2021.